### Daisy Campbell

# orofit pathways

# UNLOCKING YOUR PROPERTY MANAGEMENT BUSINESS



### About Me



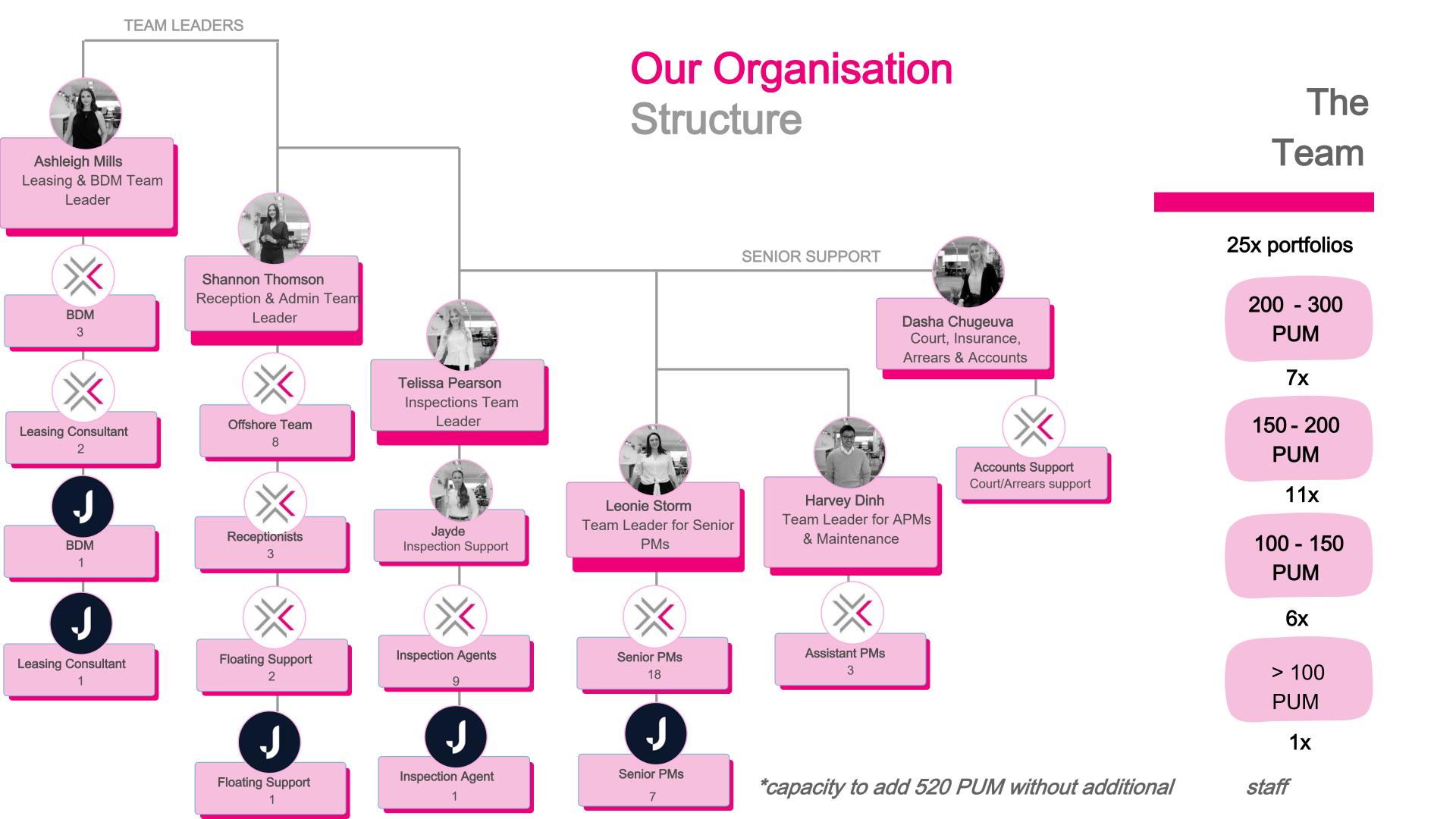


## The Company

# Xceed Real Estate Property Management

Founded in 2016
25 Acquisitions in 9 years
4,300 residential PUM
20 sales reps
300 commercial tenancies
Two residential brands
One office
250+ KM management area span
25 property managers
42% gross profit margin







maintenance

bonds

Owner payment queries

Final inspection & finalising

Key handover with new tenants

250 – 300 PUM
Senior Property Manager
Relationship building
Nurturing investment objectives
Delegating
Negotiating
In person meetings & inspections
Breach inspections
Conflict resolution
Above basic or emergency

Offshore Assistant
General admin & data entry
General follow-up comms (leases, maint, payment plans)
Basic maintenance
Basic rent & invoice arrears management
Approval of maintenance invoices
Review inspection reports & escalate to PM if needed

' '
Leasing Team
Determine rental price & consult with owners
Schedule and conduct home opens (7 days)
Manage enquiries & price reductions
Advertising and progress updates
Process & present rental applications
Schedule ingoing condition report
Collect bond & two weeks rent

#### **Inspections Team** Scheduling & conducting routine inspections Identifying & reporting maintenance to PM Scheduling & conducting ingoing condition reports Support with final bond inspections

**Team Leaders** 

Court preparation & attendance

**Escalated arrears matters** 

Contractor disputes

**Bond lodgement** 

Insurance preparation & submission

Tenant evictions & debt collection

General advice & dispute support

Training & proffesional development

Escalated/high-risk/complicated maintenance

### Portfolio Management

Offshore Support Team	

Preparing & sending documents and notices

Approving and on-charging invoices

Rental & invoice arrears reminders

Inspection reminders to tenants

Sending inspection reports to owners

Shortlisting & preparing applications for processing

Data entry for new business & tenancies

Directing or re-directing outgoings

#### **BDM Team**

preparing property for onboarding onboarding new owner and tenants leasing new managements

smooth handover to PM

# The Leadership Team

#### **Our Team Leaders**



Out of office support for PMs
100% inspections
done in-house
Efficient time
management
Improving time and quality



### Reception & Administration Team Leader

Reception reporting
minutes per call/hold
time
Communication
complaints,
Maintaining
reputational value



### Maintenance & APM Team Leader

Escalations & time
consuming tasks
Contractor disputes
& database
management
Training & support
Financial escalations
APM performance



### Court, Insurance & Arrears Officer

Court support for PMs, applications and/or attendance Insurance support and greater success and recovery rate Office-wide arrears management and greater recovery rate

# The Leadership Team

#### **Our Team Leaders**



#### **Leasing Team Leader**

Oversees all leasing staff and leasing performance reporting Average hours to lease – always working to improve Cost recovery



#### Senior Property Manager Team Leader

Lost management reporting & improvements
Overall SPM portfolio performance reporting Escalations, training, support

# Growth through Acquisiton

Debt leveraging asset to purchase more rent rolls.

bolting onto existing
business with minimal
overheads to generate more
income

increase asset value quickly to borrow again and repeat



Growth

#### The purchase

ent roll average rent		average management fee	EBITDA	multiplier	purchase price	
500	\$700	8%	\$2 mil	3.9	\$5.7 mil	

#### Leveraging our asset

rent roll	average rent	average management fee	multiplier	asset value	
4,300	4,300 \$700		3.9	\$49 mil	

#### **Finance**

purchase price	stamp duty	loan amount	out of pocket	interest	
\$5.7	\$300k	\$6 mil	nil	\$420k	

<sup>\*</sup>absorb into existing team with no additional overheads other than slight increase in subscription costs per property\*

#### ROI

loan repayments	additional income	Return on investment	increased asset value	
\$420k p/a interest only	\$1.6 mil p/a	26%	\$54.7 mil	











1 week



1 week

Initial discussion & discovery

Rent roll valuation & reveiw contract terms

Due diligence

Announcement to both teams

Joint team social event

Annoucment to customers & suppliers

Acquisition Roadmap





Settlement

6 months



Review & release retention



**Buddy support** 

system &

asimilation into

XRE way of life

1 month



Daily comprehenisve training pre & post transition



Data tidy up and prepartion for system migration



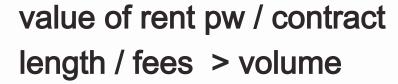
3 months

Settling in & discovery period

Prepare & obtain new agreements MA or assignment

# Organic Growth

Focus on quality over quantity



One BDM per 1,000 PUM



Growth

#### Gains

month	# new managements	average weekly rent	average management fee	average contract length	3 year term	2 year term	1 year term	less than 1 year
June	40	\$695	8.05%	2.4	25	7	8	0
July	55	\$795	8.05%	2.4	32	17	6	1
August	71	\$780	8.24%	2.36	40	19	8	4

#### Losses

month	total lost	average weekly rent	average management fee	sale (internal)	sale (external)	transfer to other agent	owner moved in	self- managing	other	net loss/gain
June	51	\$630	8.02%	15	20	4	7	2	3	-11
July	41	\$670	8.00%	5	16	11	7	0	2	14
August	59	\$630	8.50%	13	21	6	15	3	1	12

### Ancillary Income

### service

Finance trail

Connections service

Insurer referrals

Smoke alarms & compliance

Sales referrals

Government incentives (traineeships)

Grants

**PMaaS** 





### Xceed Real Estate

### THANK YOU

**DAISY CAMPBELL**